

THE Bookkeepers SUMMIT 2011



**THE INSTITUTE
OF CERTIFIED
BOOKKEEPERS**

How to win your ideal clients

Your Marketing Strategy & Tactics

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- **Strategic** – Who do you want as clients?, what does your practice represent?
- **Tactics** – proven ways to attract new clients

Something to take away and implement

7 systemised steps for growing your practice

1. Number of leads **marketing**
2. Conversation rate **sales**
3. Number of sales **cross sales**
4. Value of sales **prices**
5. Margin **cost management**
6. Buy more often **sales & service**
7. Increase customer lifetime **retention**

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- **Marketing strategy** is a process that can allow an organisation to **concentrate** its limited **resources on** the greatest **opportunities** to increase sales and achieve a sustainable competitive advantage.



- **Marketing definition:** The management **process** responsible for identifying, anticipating and satisfying customer requirements **profitably**.



The Chartered
Institute of Marketing

Effective marketing is a mindset

Know two things:

1. You “HELP” people to buy, not sell
2. Sales and marketing is not magic.....
.....it is a planned process

Where do I start?

- What do you want your business to give you
- Who do you really want as an ideal client
- Ask the ideal client what do they want from you
- Create your future business strategy & vision

How many clients, from an office or home, work remotely or on site,
type of work you want, niche market?, employees or external resources,
pricing levels, personal work / life balance,

- Plan the growth & take focused action

What do **you** want from your business?

Business

- More sales
- More profits
- Better cashflow
- Fewer problems
- Less stress
- Less risk
- Lower tax bills
- More saleable business
- More valuable business

Personal

- ☐ More take home pay
- ☐ More cash
- ☐ More wealth
- ☐ Worry free retirement
- ☐ Debt free - mortgage paid off
- ☐ Smart car
- ☐ Big house
- ☐ Education & house deposit for kids
- ☐ Holiday home abroad
- ☐ Better work-life balance
- ☐ More investment income
- ☐ More security

Who do you **want** as clients

- Customer profiling
- Segmentation
- Market research

Why not anyone?

- Working with ideal clients is much more **rewarding**
- You can **concentrate** your marketing efforts
- You can better **understand** their needs and how you can help.
- You will be able to **identify** product or service gaps
- You can easily **adapt** as you know your environment

Customer profiling

- Knowing the profile of your **‘best’ or ‘ideal’** customer will help you focus on attracting more of the same.
 - ☐ **Analyse** by sector, size, location, personality, software used, spend pa, terms, age of business, interests, job satisfaction, etc
 - ☐ Know HOW did they find you

Other segmentation tools

- **Demographics / Geo-demographics** e.g. Standard Industrial Classification, age, sex, income, occupation, education, religion, nationality
- **Classification** e.g. Thriving; expanding; rising; settling; aspiring; striving
- **Life Cycle** e.g. Single, married, children? or the business life cycle
- **Psychographics** e.g. Risk adversity, personality, attitude, lifestyle, ethos
- **Contextual Marketing** – understands ‘what’ the customer was doing when deciding to purchase and ‘where’ they were e.g. place, time, connectivity,

Market research

- Number of prospects?
- Where are they buying now & Why?
- What do they get for their money?
- How often do they buy?
- What are their buying habits?
- Who are the influencers?
- Is it a Want or / and a Need?

An **A1** target client

- Turnover £200 – 300k
- Owner managed businesses
- Employ less than 5
- Profitable & Positive cashflow
- Low creditor days
- Sage software user preference
- Via a Referral

How you present yourself

- **Represent** – professional, personal, qualified, experienced, “corporate”
- **Pricing** – no problem being the cheapest, but...
 - MP3 player? Most popular always Ipod = cheapest?
 - Car? Most desired = cheapest?
- **Size** – individual, team, support,

So now I know who I want, HOW do I attract them?

A **tactical plan** detailing specific actions to be accomplished in the current year

Plan time and take **action**

Challenge your comfort zone & limiting beliefs
e.g. “I don’t enjoy that”, “that can’t be done”

Make time for marketing

- Keep a **pipeline** flowing
- **Schedule** time for marketing
- Plan to **maximise** your allocated time
 - » Diary management,
 - » Don't get hijacked into fire fighting time,
 - » Task / To Do list,

You need a distinctive identity

You need a customer-centric proposition

You need to communicate
consistently

Your business needs to ooze **credibility**

You control your customer's perception

Who are you?

**In 3 words, what is your business?
3 reasons why we should buy your product?**

Who are A1?

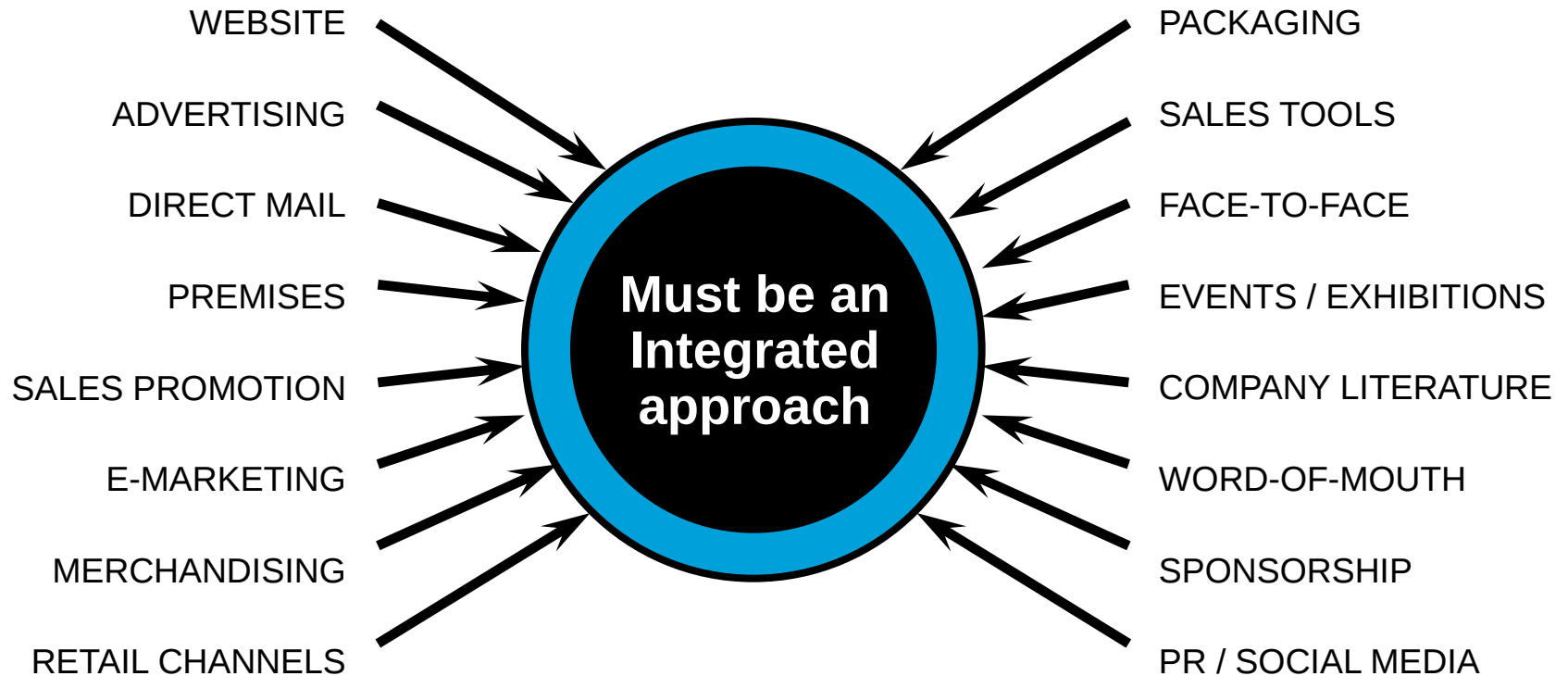
In 3 words, what is your business?

Qualified, Professional, Support,

3 reasons why we should buy your product?

Recommended, Supportive, Give Value

Various marketing tactics



Proven A1 tactics

- Referrals
- Networking events
- Advertising
- PR
- Direct Mail
- Telesales
- Social media
- Web site
- Online marketing
- Newsletter
- Leaflet drop

Referrals

Do we really ask for referrals or hope?

Target delighted customers **AND** your network

Be proactive

Generating referrals

How can we be more **proactive**?

- Review clients customer & supplier lists
 - Identify there contacts you could work for and ask
- Referral session with your contact
 - calling & referring each other
- Referral certificates – banks, accountants, solicitors
 - have a great value offer – free accounts review or consultation
- Testimonial receipt – you like us, so

Increase your profile

- Get **others talking** about you & your reputation
- Speak at events – invitation or offer
- Offer to be an **expert** hotline for advice
- Newsletters – **share** your market knowledge & expertise
- Be seen – not just events, forum/LinkedIn group contribution

Keep yourself in the mind of your referrers

Make referrals work for you

- Communicate your **ideal referral**
- Gather **proof** you can do it & share this
 - Testimonials (try the power of video)
 - Awards
 - Case studies or success stories
- Have a compelling **offer** for the referrer & prospect
 - Accountant referrer will find YE easier & work more profitable
- **Tell** everyone you are '**open for business**'

Networking - Your real network

1. Family
2. Friends
3. Neighbours (the family / children's friends!)
4. Old employers or work colleagues
5. Business clients and associates (past & present)
6. Other local business owners with synergy for the same prospect
7. Accountants, bankers and other professionals

What is Networking?

- **Networking** - create
- **Networking** – capture and retain
- **Networking** - develop proactively
- **Networking** - cost effective

B2B Networking events

**Find a group that suits you and
attracts your target market / referrers**

or create a group!

What is your message?

What makes someone **want to listen**

- how you avoid the silent response of 'So what'

How can you help them **or** their contacts?

- What really turns on the light?

Asked: “So what do you do?”

- I’m a bookkeeper or I support other business owners with / by
- I process accounts or I create accurate financial information that helps my clients make a more informed business decision
- I offer tax planning or I help you pay less tax which means that you can buy that

Advertising

- What does your ideal client read?
- Why that publication?
- Which type of articles capture the interest?
- Local, 'must read' publications
- Measure response rates / Return on investment

PR

- Use to increase your **profile** locally
- Aim for **FREE**
- Shout about **yourself** but avoid me, me, me
- Be **clear** with your message only one at a time
- Strong **headlines** catch attention
- Avoid ‘**So what**’ content
- Get your **message** across early – space limited may cut

Direct Mail

- **Target** ideal prospects
- Include testimonials & case studies from similar businesses
- Direct to the **decision maker** is the key, not just to the business
- Proof read by third party once its sent, it's sent!
- Your own list is better even if smaller, more targeted
- Test small if planning a large blanket campaign
- Have a **call for action!**

Telesales

- Position in your own mind – not a cold sales call!
- Suggest you take action & not via agencies?
 - With passion, Has the answers,
 - Not appointment driven,
- Try small achievable target lists (e.g. 5 a day)

Social Media



Social media

- Use the appropriate platform
- Create interest in you, in bookkeeping,
- Get them following / liking you
- Be a giver / contributor – retweet, like, follow, comment
- Follow key phrases – who is looking for a bookkeeper?
- Standard networking rules apply
 - e.g. Listen first, don't pester, jump straight in with sales messages,

Social media

- Not got time?
 - Compare to your last face to face networking event,
 - time to drive there, attend, drive back?
 - Example: A1 commit an a average 3 hours per week
 - Result: We have generated 3 new clients from 4 enquiries in the last 6 months – so people are looking for us
- Use tools like Ping.fm for generic messages

Web site

- 2 main purposes
 1. Attract new prospects
 2. Supports your other marketing
- Replicate who you say you are
- Put yourself in the shoes of a visitor - what are they looking for
- Be found, be SEO effective - page titles, keywords,
- Something to keep coming back for - tools, blog, news

Other online Marketing

- Email marketing promotions
- Forum participation

Newsletter

- Keep in **contact**
- **Share** your market knowledge
- Show your **expertise**
- Not a sales pitch
- Online **or** Offline print – how your target market prefer

Leaflet drop

- Know your **target** market, save your feet!
- What's your **offer**
- What is the reason to **contact you**
- Likely you will meet people during the activity,
So be happy!

In Summary

If you **know** what you **really want**
and **how** to make it **easier** to obtain, then
marketing to win new clients is like a tap.

Turn it on when you need it or leave it **flowing**

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